



## *HOUSING AND DINING SYSTEM*

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## ***HOUSING AND DINING SYSTEM***

### ***MANAGEMENT'S DISCUSSION AND ANALYSIS***

***June 30, 2015 and 2014***

#### **Overview**

Western Washington University's Housing and Dining System (the System) maintains over a million square feet of living space - home to 4,000 students. Nine residential communities consist of sixteen residence halls and one apartment complex. Residence halls are all equipped with laundry facilities, computer labs, study areas, community kitchens, TV lounges, game rooms, bicycle storage, 24-hour security, and staffed service desks. Western's campus is a 20-minute walk from end to end, so no matter where students live their classes and activities are nearby.

The following discussion and analysis provides an overview of the financial position and activities of the System for the years ended June 30, 2015, 2014 and 2013. This discussion has been prepared by management and should be read in conjunction with the financial statements and accompanying notes which follow this section.

#### **Using the Financial Statements**

The System's financial report includes the Statement of Net Position, the Statement of Revenues, Expenses, and Changes in Net Position and the Statement of Cash Flows.

The statements are formatted following the guidelines of the Governmental Accounting Standards Board (GASB) pronouncements. These financial statements are prepared in accordance with GASB principles, which establish standards for external financial reporting for public colleges and universities. The System's financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred.

#### **Statement of Net Position**

The Statement of Net Position presents the financial condition of the System at the end of the fiscal years and reports all assets and liabilities of the System.

The amounts in this statement represent the physical assets used to provide the housing, meal, and student activity programs, as well as assets available to continue the operations of the System, also identifying commitments to vendors and bond holders. The difference between assets, deferred outflows, liabilities and deferred inflows is net position. Net position is one indicator of the current financial condition of the System.

Below is a condensed view of the Statement of Net Position as of June 30, 2015, 2014 and 2013:

***HOUSING AND DINING SYSTEM  
MANAGEMENT'S DISCUSSION AND ANALYSIS***

***June 30, 2015 and 2014***

(Dollars in Thousands)

	<u>2015</u>	<u>2014</u>	<u>2013</u>
Assets			
Current Assets	\$11,584	\$9,326	\$10,009
Noncurrent assets	10,506	9,737	7,564
Capital assets, net	<u>100,253</u>	<u>100,362</u>	<u>100,466</u>
Total assets	122,343	119,425	118,039
Deferred Outflows			
Deferred loss on bonds	995	1,173	1,297
Due to Pension	<u>155</u>	<u>-</u>	<u>-</u>
Total deferred outflows	1,150	1,173	1,297
Liabilities			
Current liabilities	8,054	6,887	6,617
Noncurrent liabilities	<u>43,108</u>	<u>44,651</u>	<u>47,790</u>
Total liabilities	51,162	51,538	54,407
Deferred Inflows			
Due to Pension	517	-	-
Net Position			
Net investment in capital assets	56,638	53,850	51,063
Restricted, expendable	3,314	3,289	3,235
Unrestricted	<u>11,862</u>	<u>11,921</u>	<u>10,631</u>
Total net position	<u><u>\$71,814</u></u>	<u><u>\$69,060</u></u>	<u><u>\$64,929</u></u>

Total current assets increased \$2,258,110 (24.2%) during fiscal 2015 due to an increase in cash and cash equivalents from operating activities and short-term investments. The increase in short-term investments is due to WWU's investment strategy to ensure liquidity needs while optimizing investment returns (See Note 2). Current assets decreased \$683,095 (-6.8%) in fiscal 2014 compared to fiscal 2013 due primarily to a reallocation from short-term to long-term investments.

Total noncurrent assets, excluding capital assets, increased \$769,865 (7.9%) in fiscal 2015 and \$2,171,805 (28.7%) during fiscal 2014 due primarily to an increase in long-term investments, as the System continues to build reserves necessary to implement planned capital projects.

Depreciable and non-depreciable capital assets decreased minimally in both fiscals 2015 and 2014 by \$109,249 (-0.1%) and \$103,292 (-0.1%), respectively, due to accumulated depreciation.

The major project completed during fiscal 2015 was the Buchanan Towers mechanical room. This project allowed the mechanical room to comply with codes and WWU standards. Major projects completed during fiscal 2014 included the Mathes and Ridgeway Alpha residence halls fire sprinklers and the Fairhaven Dining Commons renovation.

Current liabilities increased \$1,167,291 (17.0%) in fiscal 2015 and \$269,300 (4.1%) in fiscal 2014 due to an increase in accounts payable from the timing of invoice payments.

Total noncurrent liabilities decreased \$1,542,593 (-3.5%) during fiscal 2015 due to a reduction in long-term debt from scheduled principal payments combined with an increase in the net pension liability. The increase of

## ***HOUSING AND DINING SYSTEM***

### ***MANAGEMENT'S DISCUSSION AND ANALYSIS***

***June 30, 2015 and 2014***

\$1,508,789 (100.0%) in the net pension liability is due to the System adopting GASB Statement No. 68 – Accounting and Financial Reporting for Pensions – An amendment of GASB Statement No. 27. This statement requires the System to record its share of the actuarially calculated net pension liability of the defined benefit pension plans (see Note 7). Noncurrent liabilities decreased \$3,139,285 (-6.6%) during fiscal 2014 due to scheduled long-term debt principal payments.

Total net position increased \$2,753,918 (4.0%) in fiscal 2015 over fiscal 2014 due to an increase in net investment in capital assets. Total net position increased \$4,131,324 (6.4%) in fiscal 2014 over fiscal 2013 due to an increase in unrestricted net position and the completion of planned renovations.

Net investment in capital assets increased in fiscal 2015 by \$2,788,947(5.2%) primarily due to a decrease in bonds payable from scheduled principal payments. Net investment in capital assets increased in fiscal 2014 by \$2,786,914 (5.5%) due to the capitalization of the fire sprinkler and dining renovation projects combined with reduced capital debt due to principal payments.

#### **Statement of Revenues, Expenses and Changes in Net Position**

The changes in total net position, as presented on the Statement of Net Position, are detailed in the activity presented in the Statement of Revenues, Expenses and Changes in Net Position. The statement presents the System's results of operations. In accordance with GASB reporting principles, revenues and expenses are classified as operating or non-operating.

In general, operating revenues are those received for providing housing, dining and related services to the customers of the System, the majority of which consists of room and board services to students. Operating expenses are those expenses paid to provide the services and resources to the students in return for the operating revenues.

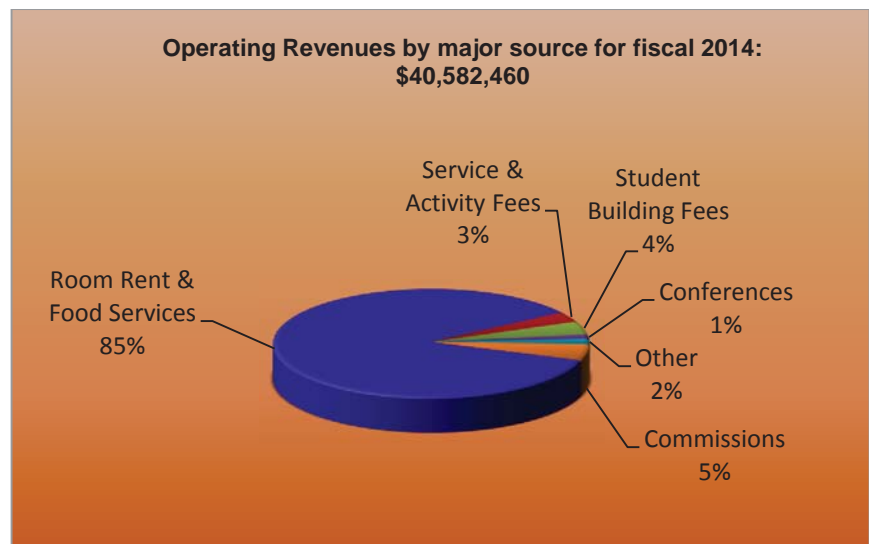
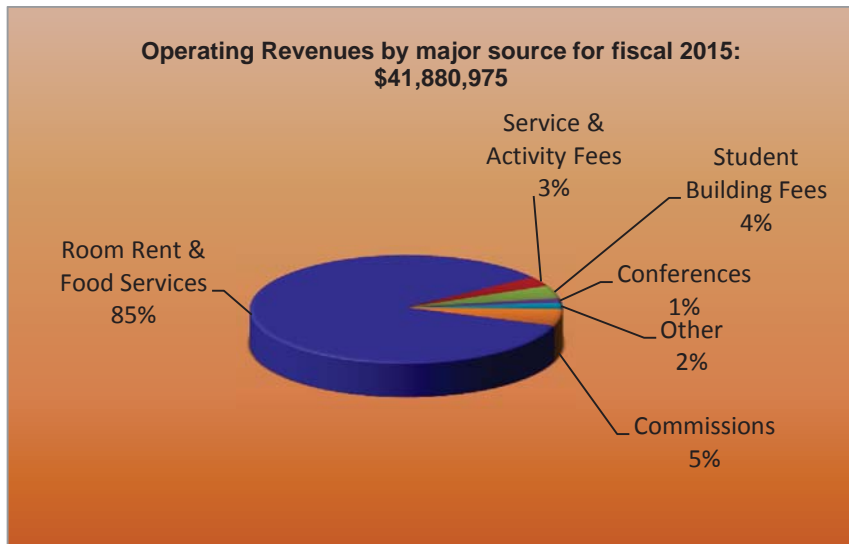
Non-operating revenues are monies received for which goods and services are not provided, such as investment income. Non-operating expenses include interest expense on outstanding debt and amortization of bond costs. Following is a condensed view of the Statements of Revenues, Expenses and Changes in Net Position for the fiscal years ended June 30, 2015, 2014 and 2013:

	<i>(Dollars in thousands)</i>		
	<u>2015</u>	<u>2014</u>	<u>2013</u>
Operating Revenues	\$41,881	\$40,582	\$39,241
Operating Expenses	<u>(35,357)</u>	<u>(35,135)</u>	<u>(31,287)</u>
Income from operations	6,524	5,447	7,954
Nonoperating Revenues	531	1,155	1,124
Nonoperating Expenses	<u>(2,537)</u>	<u>(2,471)</u>	<u>(3,116)</u>
Increase in Net Position	4,518	4,131	5,962
Net Position, Beginning of year	<u>69,060</u>	<u>64,929</u>	<u>58,967</u>
Restatement	(1,764)	-	-
Net Position, Beginning of year , as restated	67,296	64,929	58,967
Net Position, End of year	<u>\$71,814</u>	<u>\$69,060</u>	<u>\$64,929</u>

***HOUSING AND DINING SYSTEM  
MANAGEMENT'S DISCUSSION AND ANALYSIS***

***June 30, 2015 and 2014***

Total operating revenue increased for fiscal 2015 primarily influenced by an increase to the room and board rate.



The System's largest revenue source is room rent and food services totaling \$35,455,523 or 84.7% of the System's operating revenue compared to \$34,550,060 (85.1%) in fiscal 2014.

Room rent and food service revenues increased \$905,463 (2.6%) in fiscal 2015 over 2014 due to a 4.0% rate increase coupled with a slight decrease of -1.4% in residence hall occupancy. Room and food service revenues increased \$1,200,457 (3.6%) in fiscal 2014 over fiscal 2013 due to a 3.0% rate increase and increased occupancy

Student building fee revenue increased \$13,517 (0.8%) in fiscal 2015 and \$12,787 (0.8%) in fiscal 2014 due to slight changes in enrollment. There was no change in the \$39 per quarter mandatory student building fee for fiscal 2015 or fiscal 2014.

## ***HOUSING AND DINING SYSTEM***

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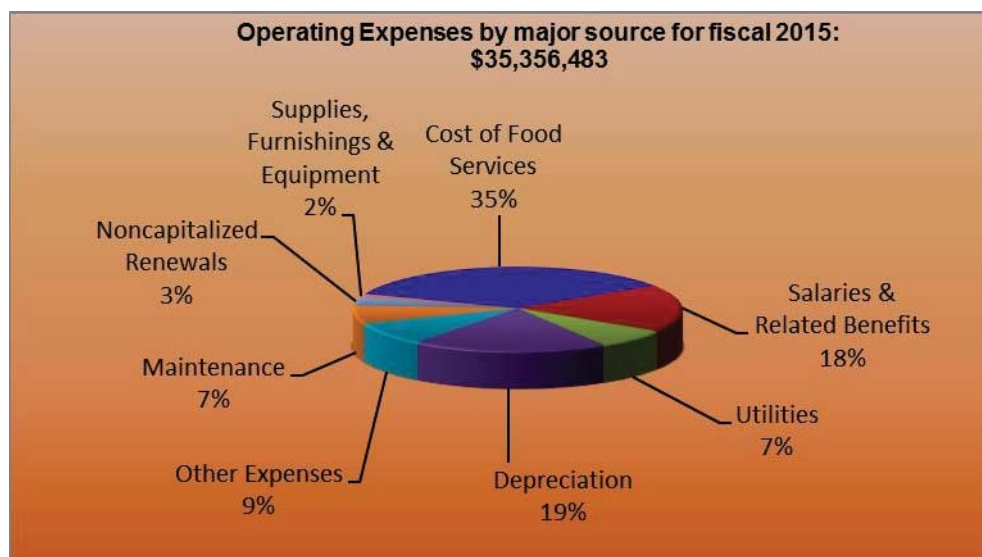
***June 30, 2015 and 2014***

Conference revenue increased \$43,663 (8.0%) in fiscal 2015 due to a rate increase and increased bookings. Conference revenue decreased \$17,017 (-3.0%) in fiscal 2014 due to reduced bookings.

Viking Union revenue increased \$6,528 (1.8%) in fiscal 2015 primarily due to increased facility and services use. Viking Union revenue increased \$198,960 (124.0%) in fiscal 2014 primarily due to the one-time transfer of the recycle center financial operations to the Viking Union.

Commission revenue increased \$146,976 (7.4%) in fiscal 2015 and \$95,802 (5%) in fiscal 2014 primarily due to increased dining commissions received from the Dining Services contractor (See Note 6).

Fees, penalties, and other income increased \$166,381 (125.1%) in fiscal 2015 primarily influenced by the recurring annual departmental transfer that was recorded as a reduction to revenue in fiscal 2014. Fees penalties, and other income in fiscal 2014 decreased \$147,648 (-52.6%) primarily due to a decrease in other income from the recording of the recurring annual departmental transfer.

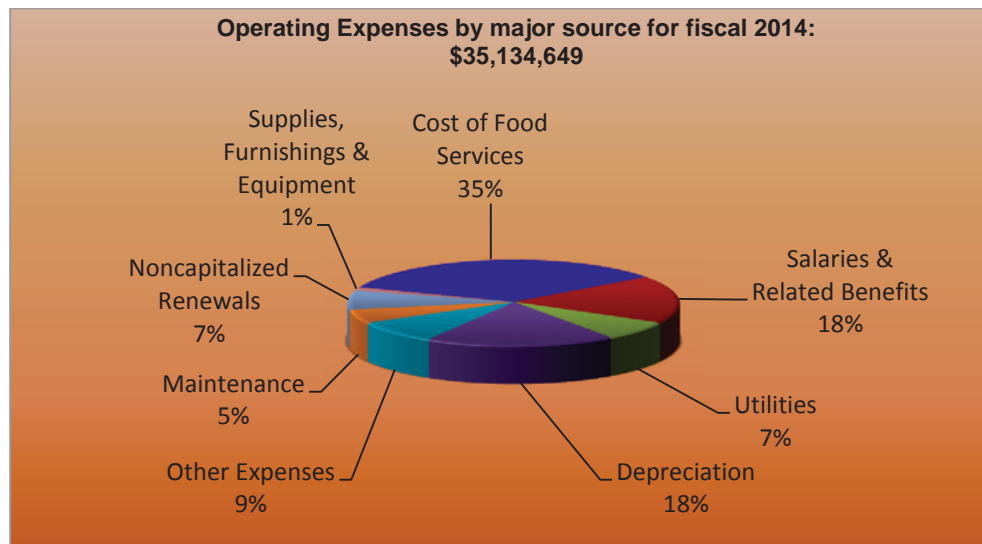


Overall operating expenses for fiscal 2015 increased \$221,833 (0.6%) over fiscal 2014, due to an increase in depreciation and slight increases in food services, salaries, and repairs and maintenance. Overall operating expenses for fiscal 2014 increased \$3,847,742 (12.3%) primarily due to increases in depreciation, non-capitalized renewals, and cost of food services.

Cost of food services for fiscal 2015 increased \$360,103 (3.0%) over fiscal 2014 due to a rate increase. Cost of food services increased \$640,961 (5.6%) in fiscal 2014 primarily due to the combination of a rate increase and increased voluntary meal plan purchases.

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Salaries and benefits expense for fiscal 2015 increased \$142,671 (2.3%) due to the combination of classified staff wage increases, filling of vacant positions and a decrease to the employer's share of health care costs. Salaries and benefits increased \$347,910 (5.8%) in fiscal 2014 as position vacancies were filled and State wage increases occurred.

Utilities expense for fiscal 2015 increased \$28,919 (1.1%) with the net increase due primarily to water/sewer increases. Utilities expense increased \$126,297 (5.3%) in fiscal 2014 primarily due to increases in water and natural gas.

Repairs and maintenance expense for fiscal 2015 increased \$626,483 (34.8%) as more expenses met this classification rather than being categorized as non-capitalized renewals and replacements. There was also a 4.0% increase in the Facilities Management recharge rate. Repairs and maintenance expense decreased \$121,988 (-6.4%) in fiscal 2014 as certain larger repairs were classified as non-capitalized renewals and replacements. There were no major unanticipated incidents in fiscal 2015.

Depreciation expense for fiscal 2015 increased \$309,497 (4.8%) and \$1,710,045 (36.2%) for fiscal 2014 due to the addition of completed renovations.

WWU's administrative services assessment fee (included in institutional services) increased \$194,895 (14.5%) in fiscal 2015 and \$163,246 (13.8%) in fiscal 2014 due to rate increases. The rate charged against the System revenues (less food service contract) was 5.5% in fiscal 2015 and 5.0% in fiscal 2014.

Other expenses increased \$202,451 (32.3%) in fiscal 2015 primarily influenced by the recurring annual departmental transfer that was recorded as an expense in fiscal 2015 and a reduction to revenue in fiscal 2014. Other expenses decreased \$299,768 (-32.4%) in fiscal 2014 primarily influenced by decreases in Other Goods & Services.

Non-operating expenses (interest & amortization) for fiscal 2015 increased \$65,904 (2.7%) due to increased bond cost amortization relating to the issuance of revenue and refunding (See Note 4). Non-operating expenses (interest & amortization) for fiscal 2014 increased \$644,410 (20.7%) primarily due to reduced bond cost amortization.



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### ***MANAGEMENT'S DISCUSSION AND ANALYSIS***

***June 30, 2015 and 2014***

Non-Operating revenue for fiscal 2015 decreased \$623,602 (-54.0%) due to a reduction in other capital contributions (See Note 6). Non-Operating revenue for fiscal 2014 increased \$30,937 (2.8%) due to a slight increase in the capital contribution.

#### **Economic Factors and Significant Events**

WWU's Fall quarter of fiscal 2015 enrollment headcount of 14,260 represents a 0.55% increase over Fall quarter of fiscal 2014 enrollment. The average annual fiscal 2015 enrollment was slightly higher (0.77%) than fiscal 2014. Management will address housing demand independent of enrollment through room capacity practices, such as adding or reducing the number beds in a room for example.

The System's auxiliary capital plan for University Residences, shared with WWU's Board of Trustees in December 2014, identifies major projects including the final phases of the fire sprinkler installations and major upgrades for residential structures and living spaces. A significant facilities condition assessment is in process, the results of which will be incorporated into the capital plan. System leadership is reviewing options for the renovation or replacement of the Edens North facility and for the addition of on-campus student apartment housing.

The Board of Trustees approved a set of housing and dining principles in 1993 (updated in 2010) to guide the System's financial planning. The six principles address (i) Revenue Fund levels, (ii) Renewal and Replacement Fund levels, (iii) Major maintenance expenditures, (iv) Capital planning efforts, (v) Debt Service Coverage Ratio, and (vi) Occupancy. The System exceeded the minimum requirements established within these principles. The Board periodically reviews the principles to ensure ongoing compliance.

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## Washington State Auditor's Office

### INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS

Board of Trustees  
Western Washington University Housing and Dining System  
Bellingham, Washington

#### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the accompanying financial statements of the Western Washington University Housing and Dining System (Housing and Dining), Whatcom County, Washington, as of and for the years ended June 30, 2015 and 2014, and the related notes to the financial statements, which collectively comprise the Housing and Dining's basic financial statements as listed in the table of contents.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Housing and Dining's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Housing and Dining's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Western Washington University Housing and Dining System, as of June 30, 2015 and 2014, and the changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Matters of Emphasis**

As discussed in Note 1, the financial statements of the Western Washington University Housing and Dining System, a department of the University, are intended to present the financial position, and the changes in financial position, and cash flows of only the respective portion of the activities of the University that is attributable to the transactions of Housing and Dining. They do not purport to, and do not, present fairly the financial position of the University as of June 30, 2015 and 2014, the changes in its financial position, or its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

As discussed in Note 1 to the financial statements, in 2015, Housing and Dining adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*. Our opinion is not modified with respect to this matter.

## **Other Matters**

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and the schedules of Housing and Dining system's proportionate share of the net pension liability and schedules of contributions pension trust fund information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary and Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Housing and Dining's basic financial statements as a whole. The Other Information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

## **OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS**

In accordance with *Government Auditing Standards*, we have also issued our report dated November 16, 2015 on our consideration of the Housing and Dining's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on

compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Housing and Dining's internal control over financial reporting and compliance.

A handwritten signature in blue ink that reads "Jan M. Jutte". The signature is written in a cursive style with a large initial "J" and "M".

JAN M. JUTTE, CPA, CGFM  
ACTING STATE AUDITOR  
OLYMPIA, WA

November 16, 2015

**HOUSING AND DINING SYSTEM  
STATEMENT OF NET POSITION**

**June 30, 2015 and 2014**

<b>Assets</b>	<b>2015</b>	<b>2014</b>
Current assets		
Cash and cash equivalents (Note 2)	\$6,666,354	\$6,223,145
Investments (Note 2)	3,806,049	2,161,956
Accounts receivable, net of allowance of \$99,428 and \$87,490 in 2015 and 2014, respectively	201,760	134,034
Interest receivable	57,853	31,734
Other receivables	849,650	773,119
Inventory	2,236	1,804
Total current assets	<u>11,583,902</u>	<u>9,325,792</u>
Noncurrent assets		
Restricted investments (Note 2)	3,048,225	3,050,772
Investments (Note 2)	7,456,128	6,681,725
Depreciable capital assets, net (Note 3)	92,778,304	98,448,386
Nondepreciable capital assets, net (Note 3)	7,474,735	1,913,902
Other assets (Note 1)	1,846	3,837
Total noncurrent assets	<u>110,759,238</u>	<u>110,098,622</u>
Total assets	<u>122,343,140</u>	<u>119,424,414</u>
<b>Deferred Outflows</b>		
Deferred loss on bond refunding	995,306	1,173,492
Related to pension	155,269	-
Total deferred outflows	<u>1,150,575</u>	<u>1,173,492</u>
<b>Liabilities</b>		
Current liabilities		
Accounts payable	2,288,606	1,103,047
Accrued expenses	635,365	614,144
Residents' housing deposits	1,269,931	1,280,705
Unearned revenues	280,653	323,496
Bonds interest payable	569,239	530,111
Current portion of bonds payable (Note 4)	3,010,000	3,035,000
Total current liabilities	<u>8,053,794</u>	<u>6,886,503</u>
Noncurrent liabilities		
Bonds payable, less current portion (Note 4)	41,599,662	44,651,044
Net pension liability	1,508,789	-
Total noncurrent liabilities	<u>43,108,451</u>	<u>44,651,044</u>
Total liabilities	<u>51,162,245</u>	<u>51,537,547</u>
<b>Deferred Inflows</b>		
Related to pension	517,193	-
Total deferred inflows	<u>517,193</u>	<u>-</u>
<b>Net Position</b>		
Net investment in capital assets	56,638,683	53,849,736
Restricted, expendable	3,313,637	3,289,241
Unrestricted	11,861,957	11,921,382
Total net position	<u>\$71,814,277</u>	<u>\$69,060,359</u>

**HOUSING AND DINING SYSTEM****STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION***June 30, 2015 and 2014*

	<b>2015</b>	<b>2014</b>
<b>Operating Revenues</b>		
Room rent and food services	\$35,455,523	\$34,550,060
Service and activity fees	1,285,318	1,273,981
Student building fees	1,620,654	1,607,137
Conferences	586,883	543,220
Viking Union income	365,937	359,409
Rent	121,732	117,082
Commissions	2,145,538	1,998,562
Fees, penalties, and other income	299,390	133,009
Total operating revenue	<u>41,880,975</u>	<u>40,582,460</u>
<b>Operating Expenses</b>		
Cost of food services	12,464,544	12,104,441
Salaries and related benefits	6,469,319	6,326,648
Utilities	2,550,964	2,522,045
Repairs and maintenance	2,425,126	1,798,643
Communications	229,537	254,286
Insurance	315,645	552,192
Supplies	274,654	259,501
Furniture and equipment	211,212	180,338
Institutional services	1,719,902	1,543,545
Depreciation	6,747,400	6,437,903
Noncapitalized renewals and replacements	1,119,577	2,528,955
Other	828,603	626,152
Total operating expenses	<u>35,356,483</u>	<u>35,134,649</u>
Income from operations	6,524,492	5,447,811
<b>Nonoperating Revenues (Expenses)</b>		
Investment income	124,909	91,973
Build America Bonds interest subsidy	295,479	293,248
Other Capital Contribution	110,865	769,634
Interest expense	(2,400,442)	(2,451,547)
Amortization of bond discounts and premiums	(136,804)	(19,795)
Total nonoperating (expenses) revenues	<u>(2,005,993)</u>	<u>(1,316,487)</u>
Increase in net assets	4,518,499	4,131,324
<b>Net Position, Beginning of Year</b>	<u>69,060,359</u>	<u>64,929,035</u>
Restatement (Note 1)	<u>(1,764,581)</u>	
<b>Net Position, Beginning of Year, as restated</b>	67,295,778	64,929,035
<b>Net Position, End of Year</b>	<u><u>\$71,814,277</u></u>	<u><u>\$69,060,359</u></u>



***HOUSING AND DINING SYSTEM  
STATEMENT OF CASH FLOWS***

***June 30, 2015 and 2014***

	<u>2015</u>	<u>2014</u>
<b>Cash Flows from Operating Activities</b>		
Cash received from students and other customers	\$41,683,102	\$40,629,990
Cash paid to employees	(6,343,642)	(6,306,865)
Cash paid to suppliers	<u>(21,850,218)</u>	<u>(22,267,527)</u>
Net cash flows provided by operating activities	13,489,242	12,055,598
<b>Cash Flows from Capital and Related Financing Activities</b>		
Payment of long-term debt	(3,033,010)	(2,913,839)
Interest payments	(2,361,314)	(2,476,139)
Build America Bonds interest subsidy	295,479	293,248
Purchase of capital assets	<u>(5,630,029)</u>	<u>(5,553,365)</u>
Net cash flows (used in) by capital and related financing activities	(10,728,874)	(10,650,095)
<b>Cash Flows from Investing Activities</b>		
Investment income received	98,790	67,280
Net proceeds (loss) of restricted investments	2,547	(2,761)
Sales of investments	<u>(2,418,496)</u>	<u>(926,858)</u>
Net cash flows (used in) provided by investing activities	<u>(2,317,159)</u>	<u>(862,339)</u>
Net change in cash and cash equivalents	443,209	543,164
Cash and Cash Equivalents, Beginning of Year	<u>6,223,145</u>	<u>5,679,981</u>
Cash and Cash Equivalents, End of Year	<u><u>\$6,666,354</u></u>	<u><u>\$6,223,145</u></u>
<b>Reconciliation of Operating Income to Net Cash Provided to Operating Activities</b>		
Operating income	6,524,492	5,447,811
Adjustments to reconcile operating income to net cash flows from operating activities		
Depreciation	6,747,400	6,437,903
Net pension expense	106,132	-
Loss on disposal of fixed asset	4,569	176
Change in operating assets and liabilities		
Accounts receivable	(67,726)	56,791
Other receivables	(76,531)	(44,475)
Inventory	(432)	287
Accounts payable	285,409	102,108
Accrued salaries and benefits	19,545	19,783
Residents' housing deposits	(10,774)	(6,571)
Deferred revenue	<u>(42,843)</u>	<u>41,784</u>
Cash flows from operating activities	<u><u>\$13,489,241</u></u>	<u><u>\$12,055,597</u></u>
<b>Supplemental Disclosure of Noncash Capital and Related Financing Activities</b>		
Change in capital asset additions included in accounts payable	<u><u>\$901,826</u></u>	<u><u>\$11,788</u></u>

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

#### **NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

##### **Organization**

Western Washington University Housing and Dining System (the System) is a self-supporting, auxiliary enterprise of Western Washington University (WWU). The System operates residence halls and dining commons, an apartment complex, the Commissary/Warehouse, the Viking Union Complex and Lakewood Recreational Facility. These operations are located on or near WWU campus.

##### **Financial Statement Presentation**

The financial statements are presented in accordance with generally accepted accounting principles (GAAP) and follow guidance given by the Governmental Accounting Standards Board (GASB). These statements are special purpose reports reflecting the net position, results of operations, and cash flows of the System. The financial statements present only a selected portion of the activities of WWU. As such, they are not intended to and do not present either the financial position, results of operations, or changes in net position of WWU.

##### **Basis of Accounting**

The System's financial statements have been presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred.

##### **Cash, Cash Equivalents, and Investments**

WWU records all cash and cash equivalents at cost. Investments held by WWU are recorded at fair value. To maximize investment income, WWU combines funds from all departments into an investment pool. The System records their share of cash, cash equivalents and investments in the same relation as WWU's investment pool itself. Investment income is allocated to the System in proportion to its average balance in the investment pool.

##### **Accounts Receivable**

Receivables are primarily from students of WWU and are unsecured. The System considers all accounts past due when they remain unpaid after their due dates. An allowance based on historical collection rates is established for recognizing potential bad debts. When an account is deemed uncollectible, it is written off against the allowance.

##### **Inventory**

Inventory consists of snack and sundry items and is stated at the lower of cost (first-in, first-out method) or market.

##### **Capital Assets**

The capitalization policy includes all items with a unit cost of \$5,000 or more and an estimated useful life of greater than one year. The basis of valuation for assets purchased or constructed is cost. The costs of normal maintenance and repairs that do not increase the value of the assets or materially extend asset lives are charged to operating expense in the year the expense was incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets: 40 years for buildings and building improvements, 20 to 25 years for infrastructure and other improvements, and 5 to 7 years for furniture, fixtures, and equipment.

***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

Deferred Outflows of resources and Deferred Inflows of resources.

The System classifies gains on retirement of debt as deferred inflows and losses as deferred outflows of resources and amortizes such amounts as a component of interest expense over the remaining life of the old debt, or the new debt, whichever is shorter.

Change in net pension liability not included in pension expense are reported as deferred outflows of resources or deferred inflows of resources. Employer contributions subsequent to the measurement date of the net pension liability are reported as deferred outflow of resources.

Unearned Revenue

Summer quarter, which is the first quarter of WWU's fiscal year, begins shortly before June 30. Room and board charges related to fiscal year 2015 are recorded as unearned revenue.

Net Pension Liability

The System records pension obligations equal to the net pension liability for its defined benefit plans. The net pension liability is measured as the total pension liability, less the amount of the pension plan's fiduciary net position. The fiduciary net position and changes in net position of the defined benefit plans has been measured consistent with the accounting policies used by the plans. The total pension liability is determined based upon discounting projected benefit payments based on the benefit terms and legal agreements existing at the pension plan's fiscal year end. Projected benefit payments re discounted using a single rate that reflects the expected rate of return on investments, to the extent that plan assets re available to pay benefits, and a tax-exempt, high- quality municipal bond rate when plan assets are not available. Pension expense is recognized for benefits earned during the measurement period, interest on the unfunded liability and changes in benefit terms. The differences between expected and actual experience and changes in assumptions about future economic or demographic factors are reported as deferred inflows or outflows and are recognized over the average expected remaining service period for employees eligible for pension benefits. The differences between expected and actual returns are reported as deferred inflows or outflows and are recognized over five years.

Restatement of Net Position

During FY 2015, the System adopted GASB Statement No. 68 "Accounting and Financial Reporting for Pensions-an amendment of GASB Statement No. 27". Statement No. 68 requires that WWU record in its statements its proportional share of the State's net pension liability for the defined benefit pension plans that are administered by the State and to restate the beginning net position of the earliest period presented. The amount of restatement to the beginning fiscal 2015 net position was \$1,764,581 million. The amount of the net pension is \$1,508,789 million. The net pension liability information is provided to the System by the Department of Retirement Systems (DRS) and the Office of State Actuary (OSA). The information provided by DRS and OSA only allowed the System to restate fiscal 2015 beginning net position due to the measurement period of June 30, 2014 for the net pension liability.

Net Position

The System's net position is classified as follows:

- *Net Investment in Capital Assets* - Represents the System's total investment in capital assets, net of outstanding debt obligations related to those capital assets.
- *Restricted, Expendable* - Restricted net position represent resources restricted by bond covenants for system renewals and replacements.

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

- *Unrestricted* - Unrestricted net position represent resources derived from operations and investing activities. The System has internally designated \$11,561,531 and \$9,476,125 of this balance at June 30, 2015 and 2014, respectively, for funding the acquisition of future capital assets and the renovation of current capital assets.

#### Classification of Revenues and Expenses

The System has classified its revenue and expenses as either operating or non-operating according to the following criteria:

Operating revenues. Operating revenues include activities that have the characteristics of exchange transactions, such as sales and services.

Operating expenses. Operating expenses are those incurred in daily operations such as salaries and wages, benefits, utilities and supplies.

Non-operating revenues. Non-operating revenues include activities that have the characteristics of non-exchange transactions such as investment income.

Non-operating expenses. Non-operating expenses include costs related to financing or investing activities such as interest on indebtedness and amortization of bond costs.

#### Premiums/Discounts

Bond premiums and discounts are amortized over the term of the bonds using the effective interest method. The remaining balances of bond premiums/discounts are presented in the Statement of Net Position net of the face amount of bonds payable.

#### Administrative Assessment

WWU provides support to the System through cash and debt management, accounting, human resources, purchasing and accounts payable services, risk management, and other support services. The effects of these transactions are included as institutional services in these financial statements. The amount paid was \$1,537,315 and \$1,342,420, which was 5.5% and 5.0% of revenues (less food service contract) for the years ending June 30, 2015 and 2014, respectively.

#### Tax Exemptions

WWU, and the System as an auxiliary enterprise, is a tax-exempt instrumentality of the State of Washington under the provisions of Section 115(a) of the Internal Revenue Code and are exempt from federal income taxes on related income.

#### Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## HOUSING AND DINING SYSTEM

### NOTES TO THE FINANCIAL STATEMENTS

June 30, 2015 and 2014

#### NOTE 2. CASH, CASH EQUIVALENTS AND INVESTMENTS

##### Interest Rate and Credit Risk

The System's operating cash is part of WWU's internal investment pool. The pool is invested in demand deposits, time certificates of deposit, the Washington State Local Government Investment Pool (LGIP) and U.S. Treasury and Agency securities. The LGIP is comparable to a Rule 2a-7 money market fund recognized by the Securities and Exchange Commission (17CFR.270.2a-7). Rule 2a-7 funds are limited to high quality obligations with limited maximum and average maturities, the effect of which is to minimize both market and credit risk. The LGIP is an unrated investment pool. Bank balances (including time certificates of deposit) are insured by the Federal Deposit Insurance Corporation (FDIC) or by a collateral pool administered by the Washington Public Deposit Protection Commission (PDPC). U.S. Treasury and Agency securities are rated AA+ by Standard & Poor's and Aaa by Moody's Investors Service.

WWU manages its exposure to fair value losses in the internal investment pool by targeting the portfolio duration to 2.25 years and limiting the weighted average maturity to a maximum of three years. WWU generally does not invest operating funds in securities maturing more than five years from the date of purchase.

The System's restricted investments of \$3,048,225 and \$3,050,772 in fiscals 2015 and 2014 respectively are restricted for renewals and replacements and are separately invested in time certificates of deposit and U.S. Treasury and Agency securities.

		Weighted Average Maturity		Weighted Average Maturity
	June 30, 2015	(in years)	June 30, 2014	(in years)
Cash and cash equivalents	\$6,666,354	0.001	\$6,223,145	0.001
Investments				
Certificates of deposit-restricted	1,521,563	1.033	1,521,563	2.241
U.S. Agencies-restricted	1,526,662	1.614	1,529,209	0.907
Certificates of deposit	956,046	1.033	874,286	2.033
U.S. Treasury	3,161,631	2.410	724,917	1.085
U.S. Agencies	7,144,500	1.614	7,244,478	2.657
	<u>\$20,976,756</u>		<u>\$18,117,598</u>	

***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

**NOTE 3. CAPITAL ASSETS, NET**

The depreciation expense for the fiscal years ended June 30, 2015 and 2014 was \$6,747,400 and \$6,437,903, respectively.

Following are the changes in capital assets for the year ended June 30, 2015:

Description	June 30, 2014	Additions	Retirements	Transfers	June 30, 2015
Non-depreciable capital assets					
Construction in progress	\$1,913,902	\$5,878,522		(\$317,689)	\$7,474,735
Depreciable capital assets					
Buildings	112,122,143	777,105			112,899,248
Buildings improvements	33,917,366				33,917,366
Furniture, fixtures, and equipment	7,157,942	304,782	(17,047)		7,445,677
Infrastructure	4,492,564				4,492,564
Total cost	159,603,917	6,960,409	(17,047)	(317,689)	166,229,590
Accumulated Depreciation					
Buildings	45,554,788	3,644,870			49,199,658
Buildings improvements	8,585,154	1,885,908			10,471,062
Furniture, fixtures, and equipment	3,274,814	1,098,386	(12,478)		4,360,722
Infrastructure	1,826,873	118,236			1,945,109
Total accumulated depreciation	59,241,629	6,747,400	(12,478)	-	65,976,551
Capital assets, net	\$100,362,288	\$213,009	(\$4,569)	(\$317,689)	\$100,253,039

Following are the changes in capital assets for the year ended June 30, 2014:

Description	June 30, 2013	Additions	Retirements	Transfers	June 30, 2014
Non-depreciable capital assets					
Construction in progress	\$5,259,312	\$1,513,050		(\$4,858,460)	\$1,913,902
Depreciable capital assets					
Buildings	104,021,951	3,241,732		4,858,460	112,122,143
Buildings improvements	32,737,040	1,180,326			33,917,366
Furniture, fixtures, and equipment	6,776,429	399,679	(18,166)		7,157,942
Infrastructure	4,492,564				4,492,564
Total cost	153,287,296	6,334,787	(18,166)	-	159,603,917
Accumulated Depreciation					
Buildings	42,139,831	3,414,957			45,554,788
Buildings improvements	6,758,904	1,826,250			8,585,154
Furniture, fixtures, and equipment	2,224,225	1,068,579	(17,990)		3,274,814
Infrastructure	1,698,756	128,117			1,826,873
Total accumulated depreciation	52,821,716	6,437,903	(17,990)	-	59,241,629
Capital assets, net	\$100,465,580	(\$103,116)	(\$176)	\$-	\$100,362,288

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

*June 30, 2015 and 2014*

#### **NOTE 4. BONDS PAYABLE**

In accordance with bond covenants, a Renewal and Replacement (R&R) Fund has been established to pay extraordinary operating and maintenance expenses; to make capital replacements, expansions, additions, repairs and renewals of the System; and to pay bond principal and interest to the extent other funds are not legally available. The balance of the R&R Fund must equal at least 5% of the principal balance of outstanding bonds.

Bond covenants also require that the System pledge net revenue (as defined) in each fiscal year at least equal to the greater of (i) 125% of the amounts required in such fiscal year to be paid as scheduled debt service (principal and interest) on outstanding bonds, or (ii) amounts required to be deposited during such fiscal year from net revenues into debt service and reserve funds established for outstanding bonds and into the R&R Fund, but excluding from each of the foregoing, payments made from refunding debt and capitalized debt service.

On March 4, 2015, the System issued at par \$13,435,000 Revenue and Refunding Bonds Series 2015. The purpose of the bonds is the refunding of then-outstanding Revenue Bonds Series 2005 and 2006 with a combined principal balance of \$15,935,000. The refunded series 2005 and 2006 bonds carried interest rates of 3.75% to 4.5%. Management expects the refunding will provide a net present value savings of approximately \$1,034,389 in debt service over the life of the new bonds and loss on defeasance of \$511,154. The amount required to refund the 2005 and 2006 bonds remaining plus a refunding premium and underwriter's discount (total of \$15,455,988) were sent directly to the escrow agent, US Bank, and these funds were disbursed completely by June 1, 2015.



***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

	<u>June 30, 2015</u>	<u>June 30, 2014</u>
Series 2015 Housing & Dining Refunding Bonds with interest rates ranging from 2.0% to 5.0% and principal payments due in annual amounts ranging from \$985,000 to \$1,530,000 through October 31, 2026. The Series 2015 bonds have an aggregate face value of \$13,435,000 at June 30, 2015 which is reported net of the unamortized original issues premium of \$1,857,291.	\$15,292,291	\$ -
Series 2012 Revenue and Refunding Bonds with interest rates ranging from 3.0% to 5.0% and principal payments due in annual amounts ranging from \$750,000 to \$980,000 through October 31, 2023. The Series 2012 bonds have an aggregate face value of \$7,690,000 at June 30, 2015 which is reported net of the unamortized original issues premium of \$363,976.	8,053,976	8,900,561
Series 2009 A & B Housing and Dining Revenue Bonds with interest rates ranging from 3.0% to 7.4% and principal payments due in annual amounts ranging from \$295,000 to \$1,115,000 through June 30, 2034. The Series 2009 bonds have an aggregate face value of \$12,835,000 at June 30, 2015 which is reported net of the unamortized original issue premium of \$0.	12,835,000	13,146,334
Series 2006 Housing and Dining Revenue Bonds with an interest rate of 4% and principal payments due in annual amounts ranging from \$420,000 to \$700,000 through April 1, 2026. The Series 2006 bonds have an aggregate face value of \$0 at June 30, 2015 which is reported net of the unamortized original premium of \$0.	-	6,714,114
Series 2005 Housing and Dining Revenue and Refunding Bonds with interest rates ranging from 4.0% to 4.5%, and principal payments due in annual amounts ranging from \$620,000 to \$1,005,000 through June 1, 2026. The Series 2005 bonds have an aggregate face value of \$0 at June 30, 2015, which is reported net of the unamortized original discount of \$0.	-	9,601,856
Series 1998 Housing and Dining Junior Lien Revenue Refunding Bonds, with interest rates ranging from 4.4% to 5.5%, and principal payments due in annual amounts that range from \$825,000 to \$1,270,000 through October 1, 2022. The Series 1998 bonds have an aggregate face value of \$8,355,000 at June 30, 2015, which is reported net of the unamortized original issue premium of \$73,395.	8,428,395	9,323,179
	<u>44,609,662</u>	<u>47,686,044</u>
Less current portion	<u>(3,010,000)</u>	<u>(3,035,000)</u>
	<u>\$41,599,662</u>	<u>\$44,651,044</u>



**HOUSING AND DINING SYSTEM****NOTES TO THE FINANCIAL STATEMENTS****June 30, 2015 and 2014**

Following are the changes in long-term liabilities for the year ended June 30, 2015:

Bonds Payable	June 30, 2014	Additions	Reductions	June 30, 2015	Current Portion
Series 2015 Refunding Bonds	\$ -	\$13,435,000	\$ -	\$13,435,000	\$985,000
Series 2012 Refunding Bonds	8,455,000	-	(765,000)	7,690,000	785,000
Series 2009 Revenue Bonds	13,145,000	-	(310,000)	12,835,000	320,000
Series 2006 Revenue Bonds	6,690,000	-	(6,690,000)	-	-
Series 2005 Refunding Bonds	9,685,000	-	(9,685,000)	-	-
Series 1998 Junior Lien Revenue Refunding	9,230,000	-	(875,000)	8,355,000	920,000
	47,205,000	13,435,000	(18,325,000)	42,315,000	3,010,000
Plus unamortized premium	564,188	1,932,994	(202,520)	2,294,662	
Less unamortized discount	(83,144)	-	83,144	-	
Total Long-term liabilities	\$47,686,044	\$15,367,994	(\$18,444,376)	\$44,609,662	\$3,010,000

Following are the changes in long-term liabilities for the year ended June 30, 2014:

Bonds Payable	June 30, 2013	Additions	Reductions	June 30, 2014	Current Portion
Series 2012 Refunding Bonds	\$9,205,000	\$ -	(\$750,000)	\$8,455,000	\$765,000
Series 2009 Revenue Bonds	13,440,000	-	(295,000)	13,145,000	310,000
Series 2006 Revenue Bonds	7,110,000	-	(420,000)	6,690,000	440,000
Series 2005 Refunding Bonds	10,305,000	-	(620,000)	9,685,000	645,000
Series 1998 Junior Lien Revenue Refunding	10,055,000	-	(825,000)	9,230,000	875,000
	50,115,000	-	(2,910,000)	47,205,000	3,035,000
Plus unamortized premium	680,831	-	(116,643)	564,188	
Less unamortized discount	(95,502)	-	12,358	(83,144)	
Total Long-term liabilities	\$50,700,329	-	(\$3,014,285)	\$47,686,044	\$3,035,000

Total interest incurred on bonds payable for the years ended June 30, 2015 and June 30, 2014 was \$2,400,442 and \$2,451,547, respectively.

The principal and interest maturities of bonds payable for years ending June 30 are as follows:

***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2016	\$3,010,000	\$2,198,122	\$5,208,122
2017	3,170,000	2,042,160	5,212,160
2018	3,285,000	1,921,943	5,206,943
2019	3,390,000	1,797,112	5,187,112
2020	3,530,000	1,656,290	5,186,290
2021-2025	16,040,000	5,621,766	21,661,766
2026-2030	5,735,000	2,546,220	8,281,220
2031-2034	4,155,000	786,990	4,941,990
	<u>42,315,000</u>	<u>\$18,570,603</u>	<u>\$60,885,603</u>
Less unamortized (discounts)/premiums & loss on defeasance	<u>2,294,662</u>		
	<u>\$44,609,662</u>		

**NOTE 5. COMMITMENTS**

The System regularly enters into contracts and purchase orders that commit fund balances for future purchases of goods and services. At June 30, 2015 and 2014, these commitments totaled \$5,570,055 and \$5,570,055 respectively, for all funds.

**NOTE 6. CONTRACT WITH ARAMARK**

In fiscal 2012 Aramark contracted with WWU to manage the dining services provided by the System. As part of this contract, Aramark agreed to provide a contribution totaling \$7,314,000 to the System as a financial commitment for the acquisition of capital and non-capital assets. \$110,865 and \$769,634 of that amount was used in fiscals 2015 and 2014 respectively.

**NOTE 7. PENSION PLANS**

**A. SUMMARY**

WWU offers five defined benefit pension plans and three defined benefit/defined contribution plans: the Washington State Public Employees' Retirement System (PERS) plans 1-3, the Washington State Teachers Retirement System (TRS) plans 1-3, the Law Enforcement Officers' and Firefighters' Retirement System (LEOFF) plan 1 and the Western Washington University Retirement Plan (WWURP).

As employees of WWU, the full-time System employees are participants in WWURP and PERS. The System contributes to PERS cost sharing multiple-employer defined benefit pension plans administered by the State of Washington Retirement System. Refer to sections B and C of this note for descriptions of the plans. The System contributed approximately \$235,373, \$226,642 and \$190,774 to these plans in fiscal 2015, 2014 and 2013 respectively. An actuarial valuation of the PERS plan for the System as an entity is not available.

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

The System implemented Statement No. 68 of the Governmental Accounting Standards Board (GASB) *Accounting and Financial Reporting for Pensions* for the fiscal year 2015 financial reporting. The System's defined benefit pension plans were created by statutes rather than through trust documents. With the exception of the supplemental defined benefit component of the higher education retirement plan, they are administered in a way equivalent to pension trust arrangements as defined by the GASB.

In accordance with Statement No. 68, the System has elected to use the prior fiscal year end as the measurement date for reporting net pension liabilities.

The state Legislature establishes and amends laws pertaining to the creation and administration of all state public retirement systems. Additionally the state Legislature authorizes state agency participation in plans other than those administered by the state.

#### **Basis of Accounting**

Pension plans administered by the state are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, employee and employer contributions are recognized in the period in which employee services are performed; investment gains and losses are recognized as incurred; and benefits and refunds are recognized when due and payable in accordance with the terms of the applicable plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of all plans and additions to/deductions from all plan fiduciary net position have been determined in all material respects on the same basis as they are reported by the plans.

The following table represents the aggregate pension amounts for all plans subject to the requirements of GASB Statement No. 68 for the System, for fiscal year 2014:

<b>Aggregate Pension Amounts - PERS 1, 2 &amp; 3</b>	
Pension liabilities	\$ (1,508,789)
Pension assets	-
Deferred outflows of resources related to pensions	155,269
Deferred inflows of resources related to pensions	(517,193)
Pension expense/expenditures	106,132

#### **Investments**

The Washington State Investment Board (WSIB) has been authorized by statute as having investment management responsibility for the pension funds. The WSIB manages retirement fund assets to maximize return at a prudent level of risk.

Retirement funds are invested in the Commingled Trust Fund (CTF). Established on July 1, 1992, the CTF is a diversified pool of investments that invests in fixed income, public equity, private equity, real estate, and tangible assets. Investment decisions are made within the framework of a Strategic Asset Allocation Policy and a series of written WSIB-adopted investment policies for the various asset classes in which the WSIB invests.

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

***Department of Retirement Systems.*** As established in chapter 41.50 of the Revised Code of Washington (RCW), the Department of Retirement Systems (DRS) administers eight retirement systems covering eligible employees of the state and local governments. The Governor appoints the director of the DRS.

The DRS administered systems that the System offers its employees are comprised of two defined benefit pension plans and one defined benefit/defined contribution plan. Below are the DRS plans that the System offers its employees:

- Public Employees' Retirement System (PERS)
  - Plan 1 – defined benefit
  - Plan 2 - defined benefit
  - Plan 3 - defined benefit/defined contribution

Although some assets of the plans are commingled for investment purposes, each plan's assets may be used only for the payment of benefits to the members of that plan in accordance with the terms of the plan.

Administration of the PERS plans is funded by an employer rate of 0.18 percent of employee salaries.

The DRS prepares a stand-alone financial report that is compliant with the requirements of Statement 67 of the Governmental Accounting Standards Board. Copies of the report may be obtained by contacting the Washington State Department of Retirement Systems, PO Box 48380, Olympia, Washington 98504-8380 or online at <http://www.drs.wa.gov/administration/annual-report/>.

**Higher Education.** As established in chapter 28B.10 RCW, eligible higher education state employees may participate in higher education retirement plans. These plans include a defined contribution plan administered by a third party with a supplemental defined benefit component (on a pay as you go basis) which is administered by the state.

#### **B. DEFINED CONTRIBUTION PLANS**

##### **Western Washington University Retirement Plan (WWURP)**

###### *Plan Description*

The WWURP is a defined contribution single employer pension plan with a supplemental payment, when required. The plan covers faculty, professional staff, and certain other employees. It is administered by WWU. WWU's Board of Trustees is authorized to establish and amend benefit provisions. Contributions to the plan are invested in annuity contracts or mutual fund accounts offered by one or more fund sponsors. Benefits from fund sponsors are available upon separation or retirement at the member's option. Employees have at all times a 100% vested interest in their accumulations.

###### *Funding Policy*

Employee contribution rates, which are based on age, range from 5% to 10% of salary. WWU matches the employee contributions. All required employer and employee contributions have been made.

###### *Supplemental Component*

The supplemental payment plan determines a minimum retirement benefit goal based upon a one-time calculation at each employee's retirement date. The System makes direct payments to qualified retirees when the retirement benefit provided by the fund sponsor does not meet the benefit goal. During fiscal year ending

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

June 30, 2011, WWU amended the supplemental retirement plan, limiting participation to those individuals who were active participants on June 30, 2011.

#### **Public Employees' Retirement System Plan 3**

##### *Plan Description*

The Public Employees' Retirement System (PERS) Plan 3 is a combination defined benefit/defined contribution plan administered by the state through the Department of Retirement Systems (DRS). Refer to section C of this note for all PERS Plan descriptions.

PERS Plan 3 has a dual benefit structure. Employer contributions finance a defined benefit component, and member contributions finance a defined contribution component. As established by chapter 41.34 RCW, employee contribution rates to the defined contribution component range from 5 to 15 percent of salaries, based on member choice. Members who do not choose a contribution rate default to a 5 percent rate. There are currently no requirements for employer contributions to the defined contribution component of PERS Plan 3.

PERS Plan 3 defined contribution retirement benefits are dependent upon the results of investment activities. Members may elect to self-direct the investment of their contributions. Any expenses incurred in conjunction with self-directed investments are paid by members. Absent a member's self-direction, PERS Plan 3 contributions are invested in the retirement strategy fund that assumes the member will retire at age 65.

Members in PERS Plan 3 are immediately vested in the defined contribution portion of their plan, and can elect to withdraw total employee contributions adjusted by earnings and losses from investments of those contributions upon separation from PERS-covered employment.

#### **C. STATE PARTICIPATION IN PLANS ADMINISTERED BY DRS**

##### **Public Employees' Retirement System**

*Plan Description.* The Legislature established the Public Employees' Retirement System (PERS) in 1947. PERS retirement benefit provisions are established in chapters 41.34 and 41.40 RCW and may be amended only by the Legislature. Membership in the system includes: elected officials; state employees; employees of the Supreme, Appeals, and Superior Courts (other than judges currently in a judicial retirement system); employees of legislative committees; community and technical colleges, college and university employees not in national higher education retirement programs; judges of district and municipal courts; and employees of local governments.

PERS is a cost-sharing, multiple-employer retirement system comprised of three separate plans for membership purposes: Plans 1 and 2 are defined benefit plans and Plan 3 is a combination defined benefit/defined contribution plan. Although members can only be a member of either Plan 2 or Plan 3, the defined benefit portions of Plan 2 and Plan 3 are accounted for in the same pension trust fund. All assets of this Plan 2/3 defined benefit plan may legally be used to pay the defined benefits of any of the Plan 2 or Plan 3 members or beneficiaries, as defined by the terms of the plan. Therefore, Plan 2/3 is considered a single defined benefit plan for reporting purposes. Plan 3 accounts for the defined contribution portion of benefits for Plan 3 members.

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

PERS members who joined the system by September 30, 1977, are Plan 1 members. Plan 1 is closed to new entrants. Those who joined on or after October 1, 1977, and by either, February 28, 2002, for state and higher education employees, or August 31, 2002, for local government employees, are Plan 2 members unless they exercised an option to transfer their membership to PERS Plan 3.

PERS participants joining the system on or after March 1, 2002, for state and higher education employees, or September 1, 2002, for local government employees, have the irrevocable option of choosing membership in either PERS Plan 2 or PERS Plan 3. The option must be exercised within 90 days of employment. Employees who fail to choose within 90 days default to PERS Plan 3.

Refer to section B of this note for a description of the defined contribution component of PERS Plan 3.

**Benefits Provided.** PERS plans provide retirement, disability, and death benefits to eligible members.

PERS Plan 1 members are vested after the completion of five years of eligible service. Plan 1 members are eligible for retirement after 30 years of service, or at the age of 60 with five years of service, or at the age of 55 with 25 years of service. The monthly benefit is 2 percent of the average final compensation (AFC) per year of service capped at 60 percent. The AFC is the average of the member's 24 highest consecutive service months.

PERS Plan 1 members retiring from inactive status prior to the age of 65 may receive actuarially reduced benefits. Plan 1 members may elect to receive an optional cost of living allowance (COLA) that provides an automatic annual adjustment based on the Consumer Price Index. The adjustment is capped at 3 percent annually. To offset the cost of this annual adjustment, the benefit is reduced.

A member with five years of covered employment is eligible for non-duty disability retirement. Prior to the age of 55, the benefit amount is 2 percent of the AFC for each year of service. This is reduced by 2 percent for each year that the member's age is less than 55. The total benefit is limited to 60 percent of the AFC. Plan 1 members may elect to receive an optional COLA amount based on the Consumer Price Index, capped at 3 percent annually. To offset the cost of this annual adjustment, the benefit is reduced.

PERS Plan 2 members are vested after completing five years of eligible service. Plan 2 members are eligible for normal retirement at the age of 65 with five years of service. The monthly benefit is 2 percent of the AFC per year of service. There is no cap on years of service credit and a COLA is granted based on the Consumer Price Index, capped at 3 percent annually. The AFC is the average of the member's 60 highest paid consecutive months.

PERS Plan 2 members have the option to retire early with reduced benefits.

The defined benefit portion of PERS Plan 3 provides members a monthly benefit that is 1 percent of the AFC per year of service. There is no cap on years of service credit. Plan 3 provides the same COLA as Plan 2. The AFC is the average of the member's 60 highest paid consecutive months.

Effective June 7, 2006, PERS Plan 3 members are vested in the defined benefit portion of their plan after 10 years of service; or after five years of service, if 12 months of that service are earned after age 44; or after five service credit years earned in PERS Plan 2 by June 1, 2003. Plan 3 members are immediately vested in the defined contribution portion of their plan.



***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS*** ***June 30, 2015 and 2014***

PERS Plan 3 members have the option to retire early with reduced benefits.

PERS members meeting specific eligibility requirements have options available to enhance their retirement benefits. Some of these options are available to their survivors, with reduced benefits.

**Contributions.** PERS defined benefit retirement benefits are financed from a combination of investment earnings and employer and employee contributions.

Each biennium, the state Pension Funding Council adopts Plan 1 employer contribution rates, Plan 2 employer and employee contribution rates, and Plan 3 employer contribution rates. Contribution requirements are established and amended by state statute.

Members in PERS Plan 1 and Plan 2 can elect to withdraw total employee defined benefit contributions and interest thereon, in lieu of any retirement benefit, upon separation from PERS-covered employment.

Required contribution rates for fiscal year 2014 are presented in the table in section C.1 of this note.

**Actuarial Assumptions.** The total pension liability was determined by an actuarial valuation as of June 30, 2013 with the results rolled forward to the June 30, 2014 measurement date using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.00%
Salary increases	3.75%
Investment rate of return	7.50%

Mortality rates were based on the RP-2000 Combined Healthy Table and Combined Disabled Table published by the Society of Actuaries. The Office of the State Actuary applied offsets to the base table and recognized future improvements in mortality by projecting the mortality rates using 100 percent Scale BB. Mortality rates are applied on a generational basis, meaning members are assumed to receive additional mortality improvements in each future year, throughout their lifetime.

The actuarial assumptions used in the June 30, 2013, valuation were based on the results of the 2007-2012 Experience Studies. Additional assumptions for subsequent events and law changes are current as of the 2013 actuarial valuation report.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which a best estimate of expected future rates of return (expected returns, net of pension plan investment expense, but including inflation) are developed for each major asset class by the WSIB. Those expected returns make up one component of WSIB's Capital Market Assumptions (CMAs). The CMAs contain the following three pieces of information for each class of assets the WSIB currently invests in:

- Expected annual return.
- Standard deviation of the annual return.
- Correlations between the annual returns of each asset class with every other asset class.

## ***HOUSING AND DINING SYSTEM***

### ***NOTES TO THE FINANCIAL STATEMENTS***

***June 30, 2015 and 2014***

WSIB uses the CMAs and their target asset allocation to simulate future investment returns over various time horizons.

The long-term expected rate of return of 7.50 percent approximately equals the median of the simulated investment returns over a fifty-year time horizon, increased slightly to remove WSIB's implicit and small short-term downward adjustment due to assumed mean reversion. WSIB's implicit short-term adjustment, while small and appropriate over a ten to fifteen year period, becomes amplified over a fifty-year measurement period.

Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2014, are summarized in the following table:

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long-Term Expected Real Rate of Return</b>
Fixed Income	20%	0.80%
Tangible Assets	5%	4.10%
Real Estate	15%	5.30%
Global Equity	37%	6.05%
Private Equity	23%	9.05%
Total	100%	

The inflation component used to create the above table is 2.70 percent, and represents WSIB's most recent long-term estimate of broad economic inflation.

There were no material changes in assumptions, benefit terms or method changes for the fiscal year 2014 reporting period.

***Discount rate.*** The discount rate used to measure the total pension liability was 7.50 percent, the same as the prior measurement date. To determine the discount rate, an asset sufficiency test was completed to test whether the pension plan's fiduciary net position was sufficient to make all projected future benefit payments of current plan members. Consistent with current law, the completed asset sufficiency test included an assumed 7.70 percent long-term discount rate to determine funding liabilities for calculating future contribution rate requirements. Consistent with the long-term expected rate of return, a 7.50 percent future investment rate of return on invested assets was assumed for the test. Contributions from plan members and employers are assumed to continue to be made at contractually required rates (including PERS Plan 2/3 employers whose rates include a component for the PERS Plan 1 liability). Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return of 7.50 percent on pension plan investments was applied to determine the total pension liability.

#### ***Collective Net Pension Liability/Asset***

At June 30, 2014, the System reported \$1,158,409 for its proportionate share of the collective net pension liability for PERS 1 and \$351,380 for PERS 2/3. The System's proportion for PERS 1 was 0.023 percent, an increase of 0.002 percent since the prior reporting period, and 0.017 percent for PERS 2/3, an increase of 0.0001 percent. The proportions are based on the System's contributions to the pension plan relative to the contributions of all participating employers.



**HOUSING AND DINING SYSTEM****NOTES TO THE FINANCIAL STATEMENTS***June 30, 2015 and 2014*

**Sensitivity of the Net Pension Liability/Asset to Changes in the Discount Rate.** The following presents the net pension liability/asset of the System as an employer, calculated using the discount rate of 7.50 percent, as well as what the net pension liability/asset would be if it were calculated using a discount rate that is 1 percentage point lower (6.50 percent) or 1 percentage point higher (8.50 percent) than the current rate.

<b>PERS 1</b>	
<b>The System's proportionate share of Net Pension Liability (Asset)</b>	
1% Decrease	\$ 1,426,620
Current Discount Rate	\$ 1,157,409
1% Increase	\$ 926,318

<b>PERS 2/3</b>	
<b>The System's proportionate share of Net Pension Liability (Asset)</b>	
1% Decrease	\$ 1,465,681
Current Discount Rate	\$ 351,380
1% Increase	\$ (499,739)

**Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions.** For the year ended June 30, 2014, the System recognized a PERS 1 pension expense of \$192,558, and recognized a PERS 2/3 pension expense of \$(86,426). At June 30, 2014, PERS 1 and PERS 2/3 reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<b>Housing and Dining System PERS 1</b>	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Difference between expected and actual experience	\$ -	\$ -
Changes of assumptions	-	-
Net Difference between projected and actual earnings on pension plan investments	-	144,727
Change in proportion Contributions subsequent to the measurement date	6,987	-
Total	\$ 6,987	\$ 144,727

**HOUSING AND DINING SYSTEM****NOTES TO THE FINANCIAL STATEMENTS***June 30, 2015 and 2014*

<b>Housing and Dining System PERS 2/3</b>	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Difference between expected and actual experience	\$ -	\$ -
Changes of assumptions	-	-
Net Difference between projected and actual earnings on pension plan investments	-	372,466
Change in proportion	4,257	-
Contributions subsequent to the measurement date	144,025	-
Total	\$ 148,282	\$ 372,466

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense in the fiscal years ended June 30:

<b>PERS 2/3</b>	
2015	\$ 946
2016	\$ 946
2017	\$ 946
2018	\$ 946
2019	\$ 473
Thereafter	\$ -

***HOUSING AND DINING SYSTEM  
NOTES TO THE FINANCIAL STATEMENTS***

*June 30, 2015 and 2014*

**TABLE 1: Required Contribution Rates**

The required contribution rates (expressed as a percentage of current year covered payroll) at June 30, 2014 are as follows:

<b>Required Contribution Rates</b>	<b>Employer</b>			<b>Employee</b>		
	<b>Plan 1</b>	<b>Plan 2</b>	<b>Plan 3</b>	<b>Plan 1</b>	<b>Plan 2</b>	<b>Plan 3</b>
<b>PERS</b>						
State agencies, local governmental units	9.03%	4.98%	4.98%	*	6.00%	4.92%
Administrative fee	0.18%	0.18%	0.18%			**
PERS Plan 1 UAAL	0.00%	4.05%	4.05%			
Total	9.21%	9.21%	9.21%			

\*Plan 3 defined benefit portion only.

\*\*Variable from 5% to 15% based on rate selected by the member.

N/A indicates data not applicable.

**NOTE 8. OTHER POST-EMPLOYMENT BENEFITS (OPEB)**

WWU funds OPEB obligations at a university-wide level on a pay-as-you-go basis. Disclosure information, as required under GASB Statement No. 45, does not exist at department levels, and as a result, the actuarial accrued liability (AAL) is not available for auxiliary entities. WWU is responsible for the annual payment therefore, the annual required contribution (ARC) is not recorded on the System's financial statements.

*HOUSING AND DINING SYSTEM*

*REQUIRED SUPPLEMENTARY INFORMATION*

*June 30, 2015 and 2014*

**RSI**

**REQUIRED SUPPLEMENTARY INFORMATION**

***HOUSING AND DINING SYSTEM  
REQUIRED SUPPLEMENTARY INFORMATION***

*June 30, 2015 and 2014*

**PENSION PLAN INFORMATION**

Cost Sharing Employer Plans

Schedules of Housing and Dining System’s Proportionate Share of the Net Pension Liability

<b>Schedule of Housing and Dining System Proportionate Share of the Net Pension Liability Public Employees' Retirement System (PERS) Plan 1 Measurement Date ended June 30 *</b>	
	<b>2014</b>
Housing & Dining System PERS 1 employers' proportion of the net pension liability	0.022976%
Housing & Dining System PERS 1 employers' proportionate share of the net pension liability	\$1,157,409
Housing & Dining System PERS 1 employers' covered-employee payroll	\$126,034
Housing & Dining System PERS 1 employers' proportionate share of the net pension liability as a percentage of its covered-employee payroll	918.33%
Plan fiduciary net position as a percentage of the total pension liability	61.19%
* As of June 30; this schedule is to be built prospectively until it contains ten years of data.	

***HOUSING AND DINING SYSTEM  
REQUIRED SUPPLEMENTARY INFORMATION***

*June 30, 2015 and 2014*

**PENSION PLAN INFORMATION**

Cost Sharing Employer Plans

Schedules of Housing and Dining System’s Proportionate Share of the Net Pension Liability

<b>Schedule of Housing and Dining System Proportionate Share of the Net Pension Liability Public Employees' Retirement System (PERS) Plan 2/3 Measurement Date ended June 30 *</b>	
	<b>2014</b>
Housing & Dining PERS 2/3 employers' proportion of the net pension liability	0.017383%
Housing & Dining System PERS 2/3 employers' proportionate share of the net pension liability	\$351,380
Housing & Dining System PERS 2/3 employers' covered-employee payroll	\$1,489,616
Housing & Dining System PERS 2/3 employers' proportionate share of the net pension liability as a percentage of its covered-employee payroll	23.59%
Plan fiduciary net position as a percentage of the total pension liability	93.29%
* As of June 30; this schedule is to be built prospectively until it contains ten years of data.	

***HOUSING AND DINING SYSTEM  
REQUIRED SUPPLEMENTARY INFORMATION***

*June 30, 2015 and 2014*

**PENSION PLAN INFORMATION**

Cost Sharing Employer Plans  
Schedule of Contributions

<b>Schedule of Contributions</b> <b>Public Employees' Retirement System (PERS) Plan 1</b> Fiscal Year Ended June 30 <i>Housing and Dining System</i>						
Fiscal Year	Contributions in relation to the			Covered-employee payroll	Contributions as a percentage of covered-employee payroll	
	Contractually Required Contributions	Contractually Required Contributions	Contribution deficiency (excess)			
2015	\$ 6,987	\$ 6,987	\$ (0)	\$ 75,861	9.21%	
2016						
2017						
2018						
2019						
2020						
2021						
2022						
2023						
2024						

Notes:  
These schedules will be built prospectively until they contain ten years of data.

***HOUSING AND DINING SYSTEM  
REQUIRED SUPPLEMENTARY INFORMATION***

*June 30, 2015 and 2014*

**PENSION PLAN INFORMATION**

Cost Sharing Employer Plans  
Schedule of Contributions

<b>Schedule of Contributions</b> <b>Public Employees' Retirement System (PERS) Plan 2/3</b> Fiscal Year Ended June 30 <i>Housing and Dining System</i>						
Fiscal Year	Contributions in relation to the			Covered-employee payroll	Contributions as a percentage of covered-employee payroll	
	Contractually Required Contributions	Contractually Required Contributions	Contribution deficiency (excess)			
2015	\$ 142,679	\$ 144,025	\$ (1,346)	\$ 1,549,180	9.30%	
2016						
2017						
2018						
2019						
2020						
2021						
2022						
2023						
2024						

Notes:  
These schedules will be built prospectively until they contain ten years of data.



**OTHER INFORMATION**

**SCHEDULE OF ROOM AND BOARD RATES  
YEAR ENDED JUNE 30, 2015**

**RESIDENCE HALLS**

	Meals per Quarter			
	Unlimited	125	100	75
<b>Room and Board Academic Year Contracts</b>				
Double room/double occupancy	\$10,042	\$9,662	\$9,290	\$8,908
Single room/single occupancy	\$11,071	\$10,691	\$10,319	\$9,937
Double room/single occupancy (super single)	\$11,664	\$11,284	\$10,912	\$10,530
Triple room/triple occupancy	\$8,787	\$8,407	\$8,035	\$7,653

**APARTMENTS**

	Double with	Super Single	Family Rate
	2/bedroom	1/bedroom	
<b>Apartment only Academic Year Contracts</b>			
Birnam Wood - 2 Bedroom Units	\$3,186	\$6,360	\$12,735

**SCHEDULE OF OCCUPANCY  
Year Ended June 30, 2015**

	OCCUPANCY CAPACITY		ACTUAL OCCUPANCY	ACTUAL OCCUPANCY AS A PERCENT OF	
	Designed (1)	Operating (2)		Designed Capacity	Operating Capacity
	Fall 2014	4,159		4,045	4,009
Winter 2015	4,159	4,045	3,833	92.2%	94.8%
Spring 2015	<u>4,159</u>	<u>4,045</u>	<u>3,676</u>	<u>88.4%</u>	<u>90.9%</u>
Average	4,159	4,045	3,839	92.3%	94.9%

(1) Designed capacity is the number of students for which the Housing and Dining System was originally constructed and subsequently remodeled to accommodate.

(2) Operating capacity is the number of students that can effectively be accommodated in an academic quarter based on housing policies in effect for that quarter.

**SCHEDULE OF INSURANCE COVERAGE FISCAL 2015**

WWU purchases buildings, contents and business interruption insurance for the Housing and Dining System through its participation in the State of Washington Master Property Insurance Program. The Housing and Dining System is responsible for 100% of its portion of the premium. Business interruption coverage is provided on earnings and rents from insured property and is included in the policy limits with a \$32,500,000 sub-limit. Other highlights of insurance coverage are as follows:

- Replacement cost coverage for all scheduled buildings for “all risk” of direct physical loss or damage, including earthquake and flood.
- The policy limit is \$100,000,000 per occurrence, with an aggregate limit of \$100,000,000 for earthquake and flood damage. There is a \$250,000 deductible per occurrence that increases to 3% of the value of damaged property subject to a \$250,000 minimum for earthquake and flood damage.
- Boiler and machinery insurance – State of Washington Program, \$50,000,000 per accident, \$5,000 deductible on insured objects and \$50,000 deductible for property damage.
- Third-party bodily injury and property damage liability insurance – State funded self-insurance liability program, \$10,000,000 per occurrence, with a commercial excess liability insurance policy above, and zero deductible.

The Housing and Dining System’s property insurance in effect at June 30, 2015 is summarized as follows:

	Insured Value
Ridgeway Residences and Commons	\$87,123,832
Fairhaven Residences and Commons	56,216,108
Buchanan Towers	41,629,420
Edens Hall and Edens Hall North	31,288,822
Viking Union, Additions and Commons	42,591,741
Birnam Wood Residences	37,692,627
Nash Hall	26,552,279
Mathes Hall	26,030,840
Higginson Hall	17,863,667
Commissary	11,231,275
Highland Hall	7,917,873
Lakewood Student Center	2,064,645
Building Insured Values	388,203,129
Insured Contents	15,238,761
Total System Values	\$403,441,890

**EXPENDED FOR PLANT FACILITIES FISCAL 2015 and 2014**

Expenditures by the System to maintain and improve its facilities are listed below. Some of these projects are capitalized and increase the value of the System's buildings. Others are costs to maintain the buildings and infrastructure and are expensed.

	<u>2015</u>	<u>2014</u>
<b>Capitalized Projects</b>		
Mathes Fire Sprinklers	\$ -	\$1,907,604
Edens & Alpha Fire Sprinklers		1,401,405
Nash Fire Sprinklers	3,119,753	928,150
Buchanan Towers Mechanical Room	459,416	-
Dining Capital Investment Projects	-	671,030
Other capitalizable	1,911	321,469
Kappa Sprinklers & Renovation	2,756,857	176,790
	<u>\$6,337,938</u>	<u>\$5,406,449</u>
<b>Non-Capitalized Projects</b>		
Painting	\$263,712	\$141,294
Other	262,769	457,812
Furniture & Carpet	255,133	382,593
Equipment	26,438	93,724
Bathroom & Shower renovations	99,466	119,489
Fire Safety / Safety Corrections	72,934	58,739
Door Replacements	46,808	428,716
Plumbing, heating and electrical	43,089	266,537
Roof Repair/Recoat/Replace	41,678	9,991
Viking Union Projects	7,202	78,753
ADA Upgrades	349	25,640
Asbestos abatement & flooring	-	73,899
Lighting Retrofits & Changes	-	4,340
Media Installations	-	341,407
Window repair/replacement	-	46,021
Edens Main Floor Remodel	-	-
	<u>\$1,119,577</u>	<u>\$2,528,955</u>

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